Form 990

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

Do not enter social security numbers on this form as it may be made public.

Go to www.irs.gov/990form for instructions and the latest information.

A For the 2021 calendar year, or tax year beginning 07/01/2021 and ending 06/30/2022

B

Check applicable box

X Address change

Name change

Initial return

Final return/terminated

Amended return

Application pending

C Name of organization

LAST MILE HEALTH

D Employer identification number

26-1401736

E Telephone number

(617) 880-6163

F Name and address of principal officer

LISHA MCCORMICK

SAME AS "C" ABOVE

G Gross receipts $ 18,738,000.

H(a) Is this a group return for a suborganization? Yes X No

H(b) Are all subordinates included? Yes X No

I Tax-exempt status:

501(c)(3) 501(c) ( ) = (inset no.) 4947(a)(1) or 527

J Website: WWW.LASTMILEHEALTH.ORG

K Form of organization: X Corporation Trust Association Other ▶

L Year of formation: 2012 M State of legal domicile: MA

Part I Summary

Briefly describe the organization’s mission or most significant activities: LAST MILE HEALTH SAVES LIVES IN THE WORLD'S MOST REMOTE COMMUNITIES.

Activities & Governance

1 Check this box ▶ if the organization discontinued its operations or disposed of more than 25% of its net assets.

3 Number of voting members of the governing body (Part VI, line 1a) 4 Number of independent voting members of the governing body (Part VI, line 1b) 5 Total number of individuals employed in calendar year 2021 (Part V, line 2a) 6 Total number of volunteers (estimate if necessary) 7a Total unrelated business revenue from Part VIII, column (C), line 12

b Net unrelated business taxable income from Form 990-T, Part I, line 11

Revenue

8 Contributions and grants (Part VIII, line 1h) 9 Program service revenue (Part VIII, line 2g) 10 Investment income (Part VIII, column (A), lines 3, 4, and 7d) 11 Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e) 12 Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12)

Expenses

13 Grants and similar amounts paid (Part IX, column (A), lines 1-3) 14 Benefits paid to or for members (Part IX, column (A), line 4) 15 Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10) 16a Professional fundraising fees (Part IX, column (A), line 11e) b Total fundraising expenses (Part IX, column (D), line 25) ▶ 1,001,907.

17 Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e) 18 Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25) 19 Revenue less expenses. Subtract line 18 from line 12

Net Assets or Fund Balances

20 Total assets (Part X, line 16) 21 Total liabilities (Part X, line 26) 22 Net assets or fund balances. Subtract line 21 from line 20

Part II Signature Block

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge.

Signature Here

LISHA MCCORMICK PRESIDENT & CEO

Type or print name and title

Paid Preparer

BRIAN VIGNEAULT ▶ BDO USA, LLP

Preparer's signature

Date 05/15/2023

Check if self-employed PTIN 00540650

Paid Preparer Use Only Firm's name ▶ BDO USA, LLP Firm's EIN ▶ 13-381590

Firm's address ▶ ONE INTERNATIONAL PLACE BOSTON, MA 02110 Phone no. 617-422-0700

May the IRS discuss this return with the preparer shown above? See instructions ▶ Yes X No

For Paperwork Reduction Act Notice, see the separate instructions.